

## A Shared Vision

## BCNET Strategic Roadmap 2017–2022



Introduction

Moderator:

Stephen Lamb, Member of Nominating and Governance Review Committee

Presentations by:

Brian MacKay, Chairman of the Board

Steve Grundy, Vice-chairman of the Board

Bala Kathiresan, President and CEO



### Rationale for the renewal....

- Previous vision and mission statement was developed in 2009
- Annual planning process needs to reflect the broader changes taking place in the sector
- BCNET has made significant changes in the last few years:
  - Growth in membership from 6 to 48
  - HEITBC merger with BCNET
  - Expansion of services like BCNETSource pilot



The number of organizations and sites connected to BCNET network have doubled in the last five years

	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17
Network Site Connections	71	85	95	121	143
Organisations Connected	13	17	20	23	28

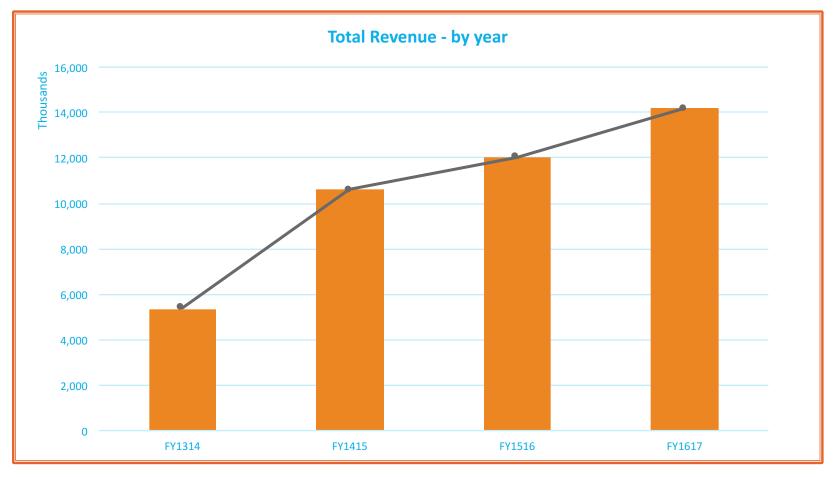


BCNET

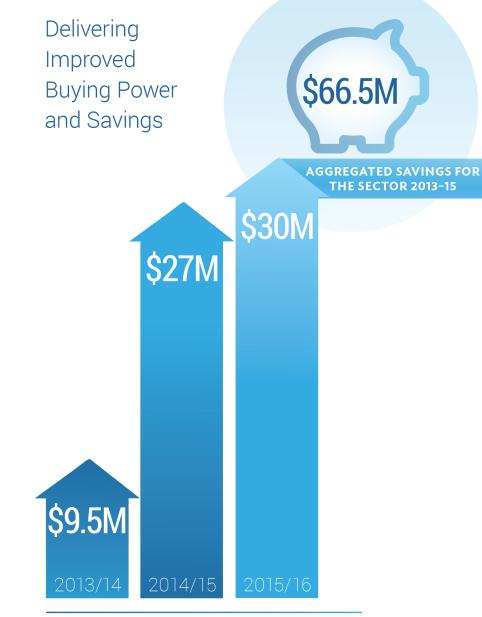
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## Revenue increase by three fold in four years....









**GROWTH OF AGGREGATED SAVINGS** 



## **Planning Process**

#### Processes

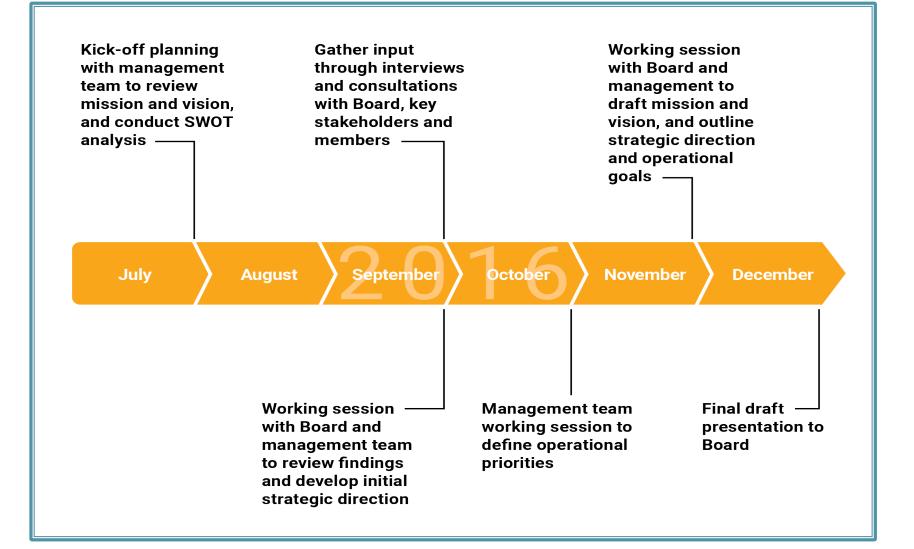
Review and update of mission and vision statements

Document a highlevel operational plan for 2017 - 2018 Perform a SWOT (strengths, weaknesses, opportunities, and threats) analysis

Identify immediate and long-term strategic priorities



#### Processes





## Mission & Vision



#### **Mission:**

To deliver exceptional value to our members by leveraging our advanced network, fostering collaboration, and building on our expertise



#### **Mission key attributes:**

- Deliver exceptional value to our members
- Continue to leverage our advanced network
- Foster collaboration
- Build on our expertise





#### Vision:

To be recognized as a global leader in providing innovative solutions to support world-class research and education







#### Strategic Focus





Member Services A More Valuable BCNET



Stakeholder Relations A More Responsive BCNET



BCNET Organization A More Resilient BCNET





## Vision in action



### Key Initiatives

3 Areas of Strategic Focus

9 Key Initiatives



#### Member Services - Key initiatives



- Connect all higher education institutions in B.C. and improve research network planning
- Provide access to knowledge and skills
- Enhance education, information technology and administrative systems support







- Create and implement communications and stakeholder engagement strategy
- Identify future service directions
- Influence provincial and national research and education sector



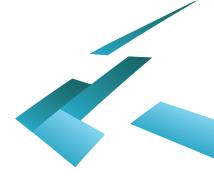




- Renew governance structure and processes
- Develop and implement organizational growth strategy
- Demonstrate service transparency and accountability





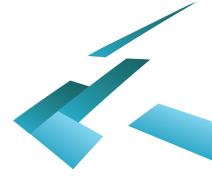


- Transition at least four higher education PLNET members to BCNET Network
- Implement improvements to support 100 gigabit ethernet connectivity
- Expand Professional Development and Training Services
- Strengthen and expand EduCloud Service





# What does the future hold?



### New and evolving areas:

- Hire for enterprise resources planning project lead
- Launch investigation into professional development & training service needs (based on member feedback)
- Investigate new services for cyber security, identity and access management
- Explore changes to BCNET organization, governance, structure and processes
- Strengthen core services





# Are we on the right track?



## Questions?